**Future of the CIO** Beta v1

**DRIVERS**
- Exponential technology
  - Bandwidth
  - Processing power
  - Storage
  - Mobility
  - Interfaces

**IT FUNCTION**
- Technology themes
  - Cloud
  - Big data
  - Mobile
  - Social media
  - Consumerization

**ROLE OF CIO**
- Capabilities
  - Visionary leadership
  - Entrepreneurial mindset
  - Managing vendor networks
  - Supporting business ecosystems

**DEMANDS**
- Security & continuity
- User power
- Responsiveness
- Budget constraints
- Environmental efficiency

**OPPORTUNITIES**
- Decision-oriented analytics
- API-enabled enterprise
- Integration with marketing
- User app development
- Reconfigurable processes

**KEY ROLES**
- Advisor to business
- Facilitating solutions
- Internal & external integration
- Transforming infrastructure
- User education

**VALUES**
- Better business decisions
- Competitive differentiation
- Driver of business innovation
- Future-aware strategy
- Enabler of agility

**ENABLERS**
- Governance for transformation
- CIO role redefinition
- Enterprise-wide IT policies
- Executive & board education
- External focus

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